All Saints Church Chevy Chase, MD <u>Restated</u> Endowment and Investment Fund Policies and Guidelines

October 18, 2016

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# All Saints Church <u>Restated</u> Endowment and Investment Fund Policies and Guidelines

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# **ENABLING** RESOLUTION

# **CONCERNING THE**ESTABLISHING AN ENDOWMENT AND INVESTMENT

Fund for All Saints Church Chevy Chase, MD

WHEREAS, on October 18, 2016, the Vestry Christian stewardship involves the faithful 1 management of all of God's gifts - time, talent, the created world, and money, including 2 3 accumulated, inherited, and appreciated assets; and 4 5 WHEREAS, Christians can give to the work of the Church through a variety of gift 6 vehicles, in addition to cash, including bequests in wills, life income gifts, annuities, trusts, 7 life insurance policies, real estate, securities, and other assets; and 8 9 WHEREAS, it is the desire of this Parish to encourage, receive, and administer these gifts 10 in a manner faithful to the loyalty and devotion to God expressed by the donors and in 11 accord with the canons of the Episcopal Church and the Diocese of Washington and the 12 policies of this Parish; and 13 14 WHEREAS, the Vestry previously established the All Saints' Foundation, Inc. (the 15 "Foundation"), a tax exempt Maryland Nonstock Corporation; and 16 17 WHEREAS, the Foundation is dissolving and will transfer all of its assets to All Saints 18 Church, 19 20 THEREFORE, BE IT RESOLVED that this Parish, through action of its Vestry, 21 established a new and separate fund to be known as "The Endowment and Investment Fund" 22 (hereafter called the "FUND"), of All Saints Church, 3 Chevy Chase Circle, Chevy Chase, MD 23 20815.-initially consisting of the following sub-funds (described more fully in Appendix A to 24 the attached Restated Endowment and Investment Committee Policies) Initially, the Fund shall consist of the assets transferred to All Saints Church by the Foundation, other than that note in the amount of \$200,000 dated November 2012 from the Vestry to the Foundation, which assets are currently divided into the following sub-funds

All Saints Church Perpetual Memorial Fund All Saints Church Investment Fund All Saints Columbarium Fund P.B. Ruda Memorial Music Fund Formatted: Normal, Don't suppress line numbers
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A description of these sub-funds is in Appendix A to the attached Endowment and Investment Committee Policies.

25 WHEREAS, on October 18, 2016, the Vestry also established (i) an ENDOWMENT AND 26 INVESTMENT FUND COMMITTEE (the "COMMITTEE") to have oversight responsibility for the FUND, (ii) a Plan of Operation for the FUND, and (iii) Endowment and Investment Fund 27 Policies and Guidelines (the "Guidelines") for the FUND; 28 29 30 WHEREAS, based on its experience in implementing the FUND, the Plan of Operation, and the 31 Guidelines, the Vestry desires to amend and restate the Plan of Operation and the Guidelines to 32 among other things provide for regular distributions from the Fund and certain additional 33 distributions as may be determined by the Vestry; 34 35 BE IT RESOLVED that the Plan of Operation and the Guidelines are restated to read as follows: 36 BE IT FURTHER RESOLVED that the purpose of the FUND is to enable the Parish to fulfill its 37 mission more completely by developing its ministries beyond what is possible through its annual 38 operating funds. Distributions from the FUND therefore shall be limited to: (i) capital 39 improvements of the Parish; (ii) additional outreach ministries and grants; (iii) seed money for 40 new ministries and special one time projects; and (iv) such other purposes as are specifically 41 designated by donors to the Parish whose gifts are included in the FUND. 42 43 BE IT FURTHER RESOLVED that, except as provided in paragraph 14 of the following "Plan of Operation", the distributions from the FUND shall not be made to the operating budget of the 44 45 Parish except to fulfill the purposes described above. BE IT FURTHER RESOLVED that an ENDOWMENT AND INVESTMENT FUND 46 47 COMMITTEE (the "COMMITTEE") is hereby established. The COMMITTEE shall have 48 oversight responsibility of the FUND, and its composition and duties are described in the "Plan

49 of Operation," set forth below, which may be amended from time to time (see paragraph 15).

51 BE IT FURTHER RESOLVED that the COMMITTEE is directed to recommend to the Vestry

52 within 180 days whether (i) Marshfield Associates shall continue to manage the assets of the

53 FUND or (ii) the assets shall be managed by State Street Global Advisors as part of the

54 Episcopal Church Foundation pooled funds under guidelines provided by the COMMITTEE and
 55 approved by the Vestry.

# **RESTATED** PLAN OF OPERATION

# 1. Composition of the COMMITTEE

50

56 The COMMITTEE shall consist of (5) regular members, all of whom shall be members in

57 good standing of All Saints Church. They shall be appointed by the Vestry. Additionally, the

58 Rector, Senior Warden and Treasurer shall be ex-officio members of the COMMITTEE

59 without votes. No member of the COMMITTEE shall be a current member of the Vestry or

60 employed by the Parish. Except as herein limited, the term of each appointed member shall

61 be three (3) years. The Vestry will stagger the terms of members to maximize continuity

62 over time. No member shall serve more than two consecutive three (3) year terms. After a

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63 lapse of one (1) year, former COMMITTEE members may be reappointed. In the event of a

64 vacancy on the COMMITTEE, the Vestry shall appoint a member to complete the unfulfilled

65 term. Upon the completion of the term, that person would be eligible for reappointment to

66 one normal three (3) year term.

# 2. Resignation, Removal of COMMITTEE Member

67 Any regular member of the COMMITTEE may resign at any time by written notice to the

Rector. A member ceases to be a member of the COMMITTEE when he or she is no longer a

69 member in good standing of the Parish. A member who fails to attend three consecutive

70 committee meetings without reason may be asked to resign. A member may also be

71 removed at any time by a two-thirds vote of the Vestry.

# 3. Roles of the COMMITTEE

72 The COMMITTEE will oversee the management of the invested funds and monitor the

73 distributions from the FUND in compliance with the approved Spending Rule Policy (Section B of

74 the attached <u>Restated</u> Endowment and Investment Fund Policies and Guidelines (the

75 "Guidelines")) as amended from time to time by the COMMITTEE with the approval of the

76 Vestry and in accordance with the purposes and distribution policies defined in this resolution.

77 The COMMITTEE will also cooperate with the Vestry and other committees which will be

78 responsible for developing a comprehensive planned giving program to encourage persons,

trusts, and estates to consider making gifts, grants, bequests, or other legacy gifts to All SaintsChurch.

81

The COMMITTEE shall operate in accordance with the Guidelines, as they may be amended
 from time to time by the COMMITTEE with the approval of the Vestry.

85 No member of the COMMITTEE shall engage in self-dealing or transactions with the FUND in

86 which the member has direct or indirect financial interest and each member shall at all times

refrain from any conduct in which his/her personal interests would conflict with the interests ofthe FUND.

# 4. Frequency of Meetings

The COMMITTEE shall meet at least quarterly, or more frequently as deemed by it in the best
 interest of the FUND. Meetings may be called by the chairperson or by any two members of the
 COMMITTEE.

# 5. Quorum

92 A quorum shall consist of three of the regular members of the COMMITTEE. The affirmative

93 vote of three of the regular members shall be necessary to carry any motion or resolution. Ex-

94 officio members are not credited to the above requirement for a quorum.

The secretary shall give reasonable notice of the time and place of each meeting to members byemail, mail, or phone.

# 6. Officers and Duties

97 The COMMITTEE shall elect from its membership a chairperson and a secretary. The

98 chairperson, or member designated by the chairperson, shall preside at all COMMITTEE

99 meetings. The secretary shall maintain complete and accurate minutes of all meetings of

100 the COMMITTEE and supply a copy thereof to each member of the COMMITTEE. The

101 secretary shall also supply a copy of the minutes to the Vestry in a timely manner. The

Treasurer of the church shall maintain complete and accurate books of account for the
 FUND. The books will be audited as part of the Parish annual audit.

# 7. Procedures and Reports

104 The Treasurer of the church shall establish procedures to assure that copies of all

105 documents (including any checks) relating to any gift are promptly provided to the

106 COMMITTEE so that the COMMITTEE may identify the nature of any restrictions relating to

107 the gift and determine whether such restrictions prevent the acceptance of the gift or 108 require that the Vestry formally accept the gift in accordance with the Guidelines as

amended from time to time by the COMMITTEE with the approval of the Vestry. The

110 Treasurer shall also establish procedures to assure that after the documents are reviewed

111 by the COMMITTEE the gifts are promptly remitted to the FUND.

112

113 The COMMITTEE shall report on a <u>semi-annualquarterly</u> basis to the Vestry and such

114 report shall include a listing of the gifts received during the preceding <u>six monthsquarter</u>

and a summary of the investment performance of the Fund for that <u>periodquarter</u>. In

116 addition, at each annual meeting of the Parish, the COMMITTEE shall render a full and

117 complete account of the administration of the FUND during the preceding year.

# 8. Professional Counsel and Other Expenses

118 The COMMITTEE, at the expense of the FUND, may provide for such auditing and for

119 professional counseling on investments or legal matters as it deems to be in the best

120 interests of the FUND. Committee members shall serve without compensation, but

121 reasonable expenses related to the execution of their duties may be paid from the funds

122 available for expenditure prior to distribution with Vestry approval.

# 9. Investments

123 All funds will be invested in accordance with the investment guidelines established in the

124 Investment Policy Statement *(Section A of the Guidelines)* as it may be amended from time to 125 time by the COMMITTEE with the approval of the Vestry.

# 10. Funds for Specific Purposes

With the written approval of the Vestry, the COMMITTEE may establish additional sub-fundswithin the FUND for specific purposes.

128 Donors may designate their gifts for a specific purpose. Any donor-designated gifts must be

approved by the COMMITTEE and must meet the requirements of the Donor Designated Fund Policy (Section E of the Guidelines).

# 11. Indemnification

131 All Saints shall, to the extent legally permissible, indemnify each person who may serve or who has

132 served at any time as a Member of the COMMITTEE, against all expenses and liabilities, including,

133 without limitation, attorney fees, judgments, fines, excise taxes, penalties and settlement payments,

reasonably incurred by or imposed upon such person in connection with any threatened, pending or

135 completed action, suit or proceeding, whether civil, criminal, administrative or investigative (a "proceeding"), in which that person may become involved by reason of serving or having served

136 "proceeding"), in which that person may become involved by reason of serving or having served as a 137 Member of the COMMITTEE (other than a proceeding voluntarily initiated by such person unless that

138 person is successful on the merits and the proceeding was authorized by a majority of the Vestry).

139

140 Notwithstanding the previous sentence, no indemnification shall be provided for any such person with 141 respect to any matter in which that person is adjudicated not to have acted in good faith on behalf of the

142 Parish or in which the Vestry, in good faith, makes such a determination.

143

All Saints shall provide the same (or if not readily available, substantially the same) Directors and

Officers liability insurance coverage for each Member of the COMMITTEE as that provided each
 member of the Vestry.

147

# 12. Holding of Assets, Action to Sell

All <u>financial</u> assets are to be held in the name of the Endowment and Investment Fund of All

Saints Church. Actions to hold, sell, exchange, rent, lease, transfer, convert, invest, reinvest, and in all other respects, to manage and control the assets of the FUND, including stocks, bonds,

150 In all other respects, to manage and control the assets of the FOND, including stocks, bonds, 151 mortgages, notes, and warrants of other securities, are to be made by either (i) a designated

member of the COMMITTEE or (ii) an outside investment manager chosen by the

152 member of the COMMITTEE of (f) an outside investment manager chosen by 153 COMMITTEE, on behalf of the COMMITTEE.

13. Acceptance of Gifts to the FUND

154 Decisions relating to the acceptance of gifts shall be made in accordance with the Gift

Acceptance Policy (*Section D of the Guidelines*) as it may be amended from time to time by the COMMITTEE with the approval of the Vestry.

# 14. Distributions from the FUND

157 Distributions will be made from the FUND upon written request of the Vestry (and with the

158 approval of the COMMITTEE) for those uses which conform to the purposes and restrictions

159 established by donors or incorporated in the Enabling Resolution or included in this paragraph 14

160 of the Plan of Operation.

1	6	1

- 162 The amounts available for distributions from the FUND shall be determined in accordance with 163 the Spending Rule Policy of Section B of the Guidelines as amended from time to time by the
- 164 COMMITTEE with the approval of the Vestry.
- 165

I

- 166 Distributions from the FUND shall not be made to the operating budget of the Parish except to
- 167 fulfill the purposes described in this resolution, with one exception. In the event that the Parish is
- 168 in dire circumstances, meaning its viability as a continuing church is in jeopardy in the judgment
- 169 of the Vestry, the Vestry may use (i) the income of the Fund other than income which was
- 170 designated by the donor for a specific purpose that is inconsistent with its use for the operating
- 171 needs of the Parish and (ii) the principal of the Investment Fund and any other *quasi* endowment
   172 fund for the operating needs of the Parish, following a two-thirds vote of the Vestry at two
- 172 rund for the operating needs of the Parish, following a two-thrus
- 174 No portion of the FUND shall be "borrowed" including any "temporary usage" for other needs
   175 of the Parish inconsistent with the stated purposes of the FUND.

# 15. Amendment of this Resolution

- 176 Any amendment to this Restated Plan of Operation or the Guidelinesolution shall be adopted by
- a vote of at least two-thirds (2/3) of the membership of the Vestry at two consecutive, regularly scheduled meetings.

# 16. Disposition or transfer of the FUND

- 179 In the event the Parish ceases to exist, whether through merger, dissolution, or some other
- 180 event, disposition or transfer of the FUND shall be at the discretion of the Vestry in accord
- 181 with diocesan canons. It may be appropriate to consult with the Episcopal Church
- Foundation to determine the manner in which FUND obligations will be met after the Parishceases to exist.
- 184 The foregoing resolution is hereby adopted by the Vestry this day of 185 186 **All Saints Church** 187 Chevy Chase, MD Attest: 188 \_\_\_\_\_(print name)\_\_\_\_ 189 (signature) 190 Senior Warden Clerk

# **RESTATED** ENDOWMENT AND INVESTMENT FUND POLICIES AND GUIDELINES FOR ALL SAINTS CHURCH CHEVY CHASE, MD

# SECTION A Investment Policy Statement

## Purpose

- 191 This Investment Policy Statement establishes the philosophy, guidelines, and investment
- 192 objectives for managing the investments of the FUND. All Saints Endowment, the Investment
- 193 Fund ("FUND"), and the P.B. Memorial Music Fund.
- 194

## Responsibility

- 195 The ultimate responsibility for managing the FUND resides with the Vestry which has chosen to
- 196 delegate portions of its responsibility to the COMMITTEE, which will administer the portfolio
- 197 of the FUND in accordance with these guidelines, as adopted and amended from time to time.
- 198 These guidelines shall be reviewed at least annually by the COMMITTEE to determine whether
- 199 they should be amended or remain unchanged. The COMMITTEE may choose to employ an
- 200 outside investment manager.

# **Objectives**

- 201 The assets of the FUND are to be invested with the same care, skill, and diligence that a prudent
- 202 investor would exercise in investing institutional endowment funds. The primary objective will
- 203 be to provide a total return commensurate with the Spending Policy and achieve growth in
- 204 principal to keep pace with inflation, net of all investment fees.

# **INVESTMENT GUIDELINES**

# Time Horizon

The FUND'S investment objectives and strategic asset allocation are based on a long-term time horizon.

# Risk Tolerance

- 207 Because of its long-term time horizon, the FUND can tolerate some interim fluctuation in market
- 208 value and rates of return in order to achieve its objectives. High level risk, high volatility, and
- 209 low quality rated securities, however, are to be avoided.

# **Prohibited Investments**

- 210 The COMMITTEE shall not invest in private placement, restricted stock or other illiquid issues,
- 211 commodities futures, arbitrage, and other uncovered options and shall not engage in short sales,

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- 212 margin transactions, or other similar specialized investment activities; however, investment in
- 213 funds that use these investment activities in a constructive manner is permitted. In addition, the
- 214 COMMITTEE may accept gifts of closely held securities in accordance with the Gift Acceptance
- 215 Policy in Section D.

## Standard Asset Allocation and Diversification

216 The portfolio is to provide for long-term growth of principal and income without undue exposure

217 to risk. The portfolio shall be invested in equities, fixed income securities, and cash equivalents

218 based upon an acceptable asset mix that is conducive to participation in rising markets, while 219 permitting adequate protection in falling markets. In addition, the investment mix will take into

consideration the payout requirements to satisfy the annual draw, normally between 3% and 5%

of the average market value of the twelve (12) trailing quarters. Should there be a need to change

the spending rate, the COMMITTEE will review the asset mix and the asset allocation. In

addition, the target allocations should be reviewed at least annually by the COMMITTEE in

conjunction with the investment manager(s) to reflect a prudent response to current market

225 conditions.

228

The initial target asset allocation and ranges shall be as follows and may vary among sub-Funds taking into account, for example, the payout requirements of the particular sub-fund:

229	Asset Class	Low	Target	<u>High</u>
230	Equities	50%	70%	85%
231	Fixed/Cash	15%	30%	50%
232	Other			20%

233 The investment manager will be asked to consult with the COMMITTEE regarding the use of

sub-asset classes and their initial strategic targets and ranges. The manager will then have the

discretion to make asset allocation decisions within these ranges. The COMMITTEE will review these decisions quarterly.

# Allocation of Responsibilities

The COMMITTEE, along with any and all fiduciaries, is responsible for ensuring that all assets
are managed effectively and prudently. It is responsible for formulating overall financial
objectives and investment standards of the Parish's Endowment. Additionally, with respect to

asset management, the COMMITTEE is responsible for:

241	•	Allocating the assets among investment media that are deemed appropriate and
242		prudent.

- Selecting and evaluating the performance of a qualified Trustee/Custodian, Investment Managers, and Investment Consultant, if applicable.
- Monitoring performance by means of regular reviews (no less than annually) to assure that objectives are being met and that standards are being followed.
- Taking appropriate action if objectives are not being met or if standards are not being followed.

249	•	Communicating on a structured, ongoing basis with managers responsible for
250		investment results.

# **Responsibilities of the CUSTODIAN**

The CUSTODIAN is responsible for: 251

252 Fulfilling all the regular fiduciary duties required of a Custodian/Trustee by 253 pertinent state and federal laws and regulations. 254 Safekeeping the assets of the Parish. Securities must be held by a 255 Custodian/Trustee that is a reputable, well-established financial institution. 256 Supplying timely reports of transactions and valuations of the assets.

# **Responsibilities of the INVESTMENT MANAGER(S)**

257 The investment manager is responsible for:

258 Designing an investment strategy within policies established by the 259 COMMITTEE. 260 Implementing security selection and timing within policy guideline limitations. Supplying timely written quarterly reports of investment performance results to 261 262 the COMMITTEE. Meeting and/or communicating in writing with the COMMITTEE at least 263 semiannually to review the performance and discuss current strategy. 264 Notifying the COMMITTEE in writing of any material deviation from the stated 265 266 investment approach.

#### 267 Assets are to be managed in conformity with the stated investment guidelines unless, in the

manager's opinion, to do so would clearly be imprudent. The Investment Manager shall notify 268 269 the COMMITTEE in writing immediately of any material deviations from the investment 270 guidelines.

# **SECTION B** Spending Rule Policy

271 The amounts available for distributions from the FUND shall be determined in accordance with 272 this Section B.

273 All Saints Perpetual Memorial Fund. Funds available for distribution from the All Saints

274 Perpetual Memorial Fund will be determined by using a total return principle, i.e., return derived

275 from dividends and interest as well as realized and unrealized net capital gains and losses. The

276 funds available for distribution during any one year will be limited to a percentage of the market

value of the All Saints Perpetual Memorial Fund that is based on a three-year rolling average, 277

278 with measures taken at the end of each of the preceding twelve (12) quarters. The market value 279

for this purpose will be taken net of the fees for investment management.

280 The percentage of the All Saints Perpetual Memorial Fund made available for distribution shall

281 be determined each year by the COMMITTEE and will not exceed normally fall in the range of

282  $\frac{3\%}{10}$  to 5%. In so doing, market performance of the portfolio will be an important consideration.

283 284	It will be the goal of the COMMITTEE to grow, or at least maintain, the purchasing power of the All Saints Perpetual Memorial Fund taking into account the impact of inflation and fees.	
285 286	The amount made available with respect to each year shall be communicated by the	
287	COMMITTEE to the Vestry by March 1 of the succeeding year. That amount shall be	
288	distributed to the Vestry (to be used as the Vestry determines) by June 1 of that succeeding year	
289	unless the Vestry by May1 directs that a smaller amount or no amount be distributed.	
290	Any unexpended funds from those available for distribution in a given year will be accrued and	
291 292	will continue to be considered available for distribution in subsequent years unless otherwise designated by action of the COMMITTEE with the approval of the Vestry. Expenses related to	
293	the management and administration of the All Saints Memorial Perpetual Fund will be	
294	deducted from the funds available for distribution.	
295		
296	All Saints Columbarium Fund. Funds available for distribution from this sub-fund will be	
297	determined jointly by the Columbarium Committee <u>, the Vestry and the Rector as provided</u>	
298	in in accordance with the terms of the contracts with the niche owners and the rules and	
299	regulations of the Columbarium Committee. Distributions will be made at the direction of	
300 301	the Columbarium Committee. Distributions will be made at the direction of the Columbarium Committee.	
302	<u>Columbarium Committee.</u>	
302	P.B. Ruda Memorial Music Fund. Funds available for distribution from this sub-fund will be	
304	determined in a manner consistent with the determination made for funds available for	
305	distribution from the All Saints Perpetual Memorial Fund. The funds will be used at the	
306	direction of the Minister of Music.	
307		
308	The amount made available with respect to each year shall be communicated by the	
309	COMMITTEE to the Minister of Music by March 1 of the succeeding year. That amount shall	
310 311	be distributed as the Minister of Music directs (to be used as the Minister of Music determines) by June 1 of that succeeding year unless the Minister of Music by May 1 directs that a smaller	
312	amount or no amount be distributed,	Formatted: Font: Times New Roman
313		
314	All Saints Investment Fund. Funds available for distribution from this sub-fund will be	
315	determined in a manner consistent with the determination made for funds available for	
316	distribution from the All Saints Perpetual Memorial Fund.	
317		
318	The amount made available with respect to each year shall be communicated by the	
319 320	<u>COMMITTEE to the Vestry by March 1 of the succeeding year. That amount shall be</u> distributed to the Vestry (to be used as the Vestry determines) by June 1 of that succeeding year	
320 321	unless the Vestry by May 1 directs that a smaller amount or no amount be distributed.	
322	diffess the vestry by May 1 theets that a smaller amount of no amount of distributed.	
323	Additional distributions from this sub-fund may be madeexcept (i) as provided by athe	
324	donor or (ii) upon a two-thirds vote of the Vestry at two consecutive, regularly scheduled	
325	meetings for such purposes as the Vestry determines, additional distributions may be made	
326	(i) for the purposes set forth in the Enabling Resolution or (ii) to the operating budget in	
327	<del>accordance with the provisions of Section 14 of the Plan of Operation</del> ; provided that such	
328	additional distributions are not inconsistent with any donor restrictions.	

# SECTION C Disposition of Bequests Policy

329

330 This policy statement governs the disposition of *bequests* which, for purposes of this statement,

331 will mean any type of gift in which the assets are transferred upon the death of the donor. The

assets may be in any form, such as cash, securities, personal property, real property, etc.

333 The bequest may identify the beneficiary in one of two general ways: All Saints Church *of the* 

334 Episcopal Diocese of Washington or some other wording such as All Saints Church, Chevy

335 Chase, MD or The Endowment Fund or the Investment Fund of All Saints Church or similar

336 wording.

337 Bequests with All Saints Church as beneficiary can be of two general types:

**a. Restricted:** The donor has identified a specific purpose(s) to which the funds should be

directed. The Vestry will guarantee that the use(s) to which those funds are applied is faithful to

340 the donor's wishes. The funds may be directed by the Vestry to their designated purpose(s) either

341 as a sub-fund or part of a sub-fund within the FUND, or by direct expenditure of the funds

342 through the Treasurer of the Parish.

343 b. Unrestricted: The expectation of the Parish is that such a bequest will be transferred to the 344 Investment Fund. This policy specifically acknowledges, however, that from time to time truly 345 extraordinary needs of the Parish may arise to necessitate and exception to this policy. In such a 346 situation, the Rector and the Senior Warden will assess the particular circumstances giving rise 347 to an urgent need. If they judge the particular circumstances to be truly extraordinary and that no 348 other financial resources of the Parish are available or expected to be available in time to fulfill 349 the urgent need, they may make a recommendation to the Vestry that the bequest be placed in the 350 general funds of the Parish and be used to address the urgent need. Final authority for granting 351 such an exception will rest with the Vestry.

Bequests designating the endowment as beneficiary are automatically transferred to the All
 Saints Perpetual Memorial Fund upon receipt. If the bequest was given for a designated purpose,

then the value of the assets will be applied to establish a sub-fund of the FUND, as provided for

355 in this Section C and Section E. If the bequest to the FUND is otherwise undesignated, the assets

356 will be directed to that portion of the corpus of the FUND where earnings are unrestricted.

357

# SECTION D Gift Acceptance Policy

# Purpose

358 This gift acceptance policy will provide guidelines to representatives of the Parish who may be

involved in the acceptance of gifts, to outside advisors who may assist in the gift planning

360 process, and to prospective donors who may wish to make gifts to the Parish. However,

361 individual donors are encouraged to seek their own legal, tax and financial advice before

362 completing a gift and this Gift Acceptance Policy is not meant to be relied on as professional

- advice to an individual. This policy is intended only as a guide and allows for some flexibility on
- a case-by-case basis. The gift review process outlined here, however, is intended to be followed
- 365 closely.

# Gift Review Committee

366 Any questions which may arise in the review and acceptance of gifts to the Parish will be

- 367 referred to the Gift Review Committee. The Committee, unless otherwise designated by the
- 368 Vestry, will be comprised of the full Endowment and Investment Fund COMMITTEE.
- 369

# 370 Internal Revenue Service Requirements

The Parish shall adhere to all Internal Revenue Service ("IRS") requirements relating to valuation and disposition of gifts and will provide appropriate forms to the donor and IRS.

371

# Cash

- All unrestricted gifts by check shall be accepted by the Vestry on behalf of the Parish
   regardless of amount. All restricted gifts of cash shall be subject to the provisions of Section
   E of these guidelines.
- 875 2) Checks shall be made payable to <u>All Saints Churchthe Parish</u>. In no event shall a check be
- 376 made payable to an individual who represents the Parish in any capacity.

# **Publicly Traded Securities**

- Readily marketable securities, such as those traded on a stock exchange, can be accepted by
   the Vestry on behalf of the Parish.
- 379 2) The value of the gift of securities is the average of the high and low prices on the date of the380 gift.
- 381 3) A gift of securities to the Parish is usually liquidated immediately.

# **Closely Held Securities**

- 1) Non-publicly traded securities may be accepted after consultation with the Gift Review
   Committee. The fair market value will be determined by a qualified appraisal report (within
   the meaning of the IRS rules and regulations) paid for by the donor.
- 385 2) The Gift Review Committee will explore methods for liquidation of the securities through
  386 redemption or sale prior to acceptance. The Gift Review Committee will try to determine:
  387 a) Any restrictions on transfer
  - b) Whether and when an initial public offering might be anticipated
- 389 3) No commitment for repurchase of closely held securities shall be made prior to completion of390 the gift of the securities.

# Real Estate

388

- 391 1) Any gift of real estate must be reviewed by the Gift Review Committee.
- 392 2) Normally, the donor is responsible for obtaining and paying for an appraisal of the property.
   393 The appraisal will be performed by an independent and professional agent and will constitute
   a "qualified appraisal" within the meaning of the IRS rules and regulations.
- 395 3) The appraisal must be based upon a personal visitation and internal inspection of the property
   by the appraiser. Also, whenever possible, the appraisal must include documented valuation
   af comparable group of the appraisal posted in the appraisal must include documented valuation
- 397 of comparable properties located in the same area.

- 398 4) The formal appraisal should contain photographs of the property, the tax map number, the 399 assessed value, the current asking price, a legal description of the property, the zoning status, 400 and complete information regarding all mortgages, liens, litigation, or title disputes.
- 401 5) The Parish reserves the right to require an environmental assessment of any potential real 402 estate gift.
- 403 6) The property must be transferred to the Parish prior to any offer or contract for purchase 404 being made.
- 405 7) The donor may be asked to pay for all or a portion of the following:
- 406 a) Maintenance costs 407
  - b) Real estate taxes
  - c) Insurance

408

- 409 d) Real estate broker's commission and other costs of sale
- 410 e) Appraisal costs
- 411 8) For gift crediting and accounting purposes, the value of the gift is the appraised value of the 412 real estate. This value may be reduced, however, by the costs of maintenance, insurance, real 413 estate taxes, broker's commission, and other expenses of sale.

# Life Insurance

- 414 1) A gift of a life insurance policy must be referred to the Gift Review Committee.
- 2) The Parish can be named a contingent beneficiary or the beneficiary of a percentage of a life 415 416 insurance policy
- 417 3) The Vestry will accept ownership of a life insurance policy as a gift only if the Parish is named as the owner and beneficiary of 100% of the policy. 418
- 419 4) If the gift is a paid-up policy, the value for gift crediting and accounting purposes is the 420 policy's replacement cost.
  - 5) If the policy is partially paid-up, the value for gift crediting and accounting purposes is the policy's cash surrender value. (For IRS purposes, the donor's charitable income tax deduction is equal to the interpolated terminal reserve, which is an amount slightly in excess of the cash surrender value.)

# Tangible Personal Property

- 421 1) Any gift of tangible personal property shall be referred to the Gift Review Committee prior 422 to acceptance.
- 423 2) Gifts of jewelry, artwork, collections, equipment, and software shall be assessed for their 424 value to the Parish. Their value may be realized either by being sold or used in connection 425 with the Parish's exempt purpose.
- 3) In accordance with IRS requirements and depending upon the anticipated value of the gift, a 426 427 qualified outside appraiser may be asked to determine its value.

# **Deferred** Gifts

428 1) The Parish encourages deferred gifts in its favor through any of a variety of vehicles:

- 429 a) Charitable gift annuity (or deferred gift annuity)
- 430 b) Pooled income fund
- 431 c) Charitable remainder trust
- 432 d) Charitable lead trust
- 433 e) Bequest
- 434 f) Retained life estate

- 435 2) The Parish (or its agent) shall not act as an executor (personal representative) for a donor's
  436 estate. A member of the Parish staff serving as personal representative for a member of the
  437 Parish does so in a personal capacity and not as an agent of the Parish.
- 438 3) The Parish (or its agent) shall not act as trustee of any charitable remainder trust.
- 439 4) The Parish may invite prospective donors to consider gift vehicles offered by The Episcopal
  440 Church Foundation (ECF) (specifically, Charitable Remainder Trusts, Charitable Gift
  441 Annuities, and the Pooled Income Fund).
- 5) When donors are provided planned gift illustrations or form documents by ECF, these will be
   provided free of charge. For any planned gift related documents, materials, illustrations,
- 444 letters, or other correspondence, the following disclaimer should be included:

# All Saints strongly urges you to consult with your attorney, financial and/or tax advisor to review this information provided to you without charge or obligation. This information in no way constitutes legal or financial advice.

- 448 6) All information obtained from or about donors/prospects shall be held in the strictest
  449 confidence by Parish staff and volunteers. Neither the name nor the amount nor the
  450 conditions of any gift shall be published without the express written or oral approval of the
  451 donor and/or beneficiary.
- The Parish may seek qualified professional counsel in the exploration and execution of all
   planned gift agreements. The Parish recognizes the right of fair and just remuneration for
   professional services.
- 8) The Vestry, upon the advice of the Gift Review Committee, reserves the right to
  decline any gift that does not further the mission of the Parish. Also, any gifts that would
  create an administrative burden or cause the Parish to incur excessive expenses may be
  declined.
- 459

# SECTION E Donor Restricted Gifts

460 Restricted gifts and bequests in the amount of less than \$25,000 shall not be accepted. For this 461 purpose, an otherwise unrestricted gift or bequest shall not be considered restricted if the only 462 restriction is that the gift or bequest be placed in a specific, existing sub-Fund.

- 462 restriction is that the gift or bequest be placed in a specific, existing sub-Fund.
  463
- 464 A separate and designated fund within the FUND may be established for gifts in the amount of
- 465 \$25,000 or more. The Vestry must vote to accept a restricted gift for the purpose(s) described by
- 466 the donor, or it has the responsibility to reject the gift.
- 467 If accepted, the assets may be merged with other assets of the FUND for investment purposes,
- 468 but the identity and designated purpose of each sub-fund is preserved individually.
- 469 The sub-fund is established effective the last day of the quarter in which the gift is received. The
- 470 value is determined either by the actual value, if received by the FUND in cash, or the market
- 471 value of the assets determined on the date the fund is established.

472 Income, realized gains or losses, and unrealized gains or losses are allocated quarterly to each

- 473 sub-fund based on its market value relative to the total market value of the FUND at the end of
- the previous quarter. New gifts are then added and withdrawals are subtracted to arrive at the
- 475 new value of the designated sub-fund on the last day of the quarter. Expenditures are limited to
- the purposes specified in the designation and are governed by the FUND's Spending RulePolicy.
- 478

# **APPENDIX A: SUB-FUNDS WITHIN THE FUND**

# 1. ALL SAINTS CHURCH PERPETUAL MEMORIAL FUND

479 *Type of Endowment Fund*: True endowment

480 *Purpose:* To enable the Parish to fulfill its mission more completely by developing its ministries

481 beyond what is possible through its annual operating funds. Distributions from the FUND

482 therefore shall be limited except in "dire circumstances" to: (i) capital improvements of the

483 Parish; (ii) additional outreach ministries and grants; (iii) seed money for new ministries and

484 special one-time projects; and (iv) such other purposes as are specifically designated by donors 485 to the Parish whose gifts are included in the FUND.

485 Spending Policy: Total return, up<del>normally 3%</del> to 5% of a rolling three-year average fund value

487 *Protection of Corpus:* To be held in perpetuity, protected by the Uniform Prudent Management

488 of Institutional Funds Act ("UPMIFA")

# 2. ALL SAINTS INVESTMENT FUND

489 Type of Endowment Fund: Quasi, Vestry designated

490 *Purpose:* To enable the Parish to fulfill its mission more completely by developing its ministries

beyond what is possible through its annual operating funds. Distributions from the FUND

therefore shall be limited except as provided by the donor or in "dire circumstances" to: (i)

493 capital improvements of the Parish; (ii) additional outreach ministries and grants; (iii) seed

494 money for new ministries and special one time projects; and (iv) such other purposes as are 495 specifically designated by donors to the Parish whose gifts are included in the FUND.

496

497 Spending Policy: Total return, <u>upnormally 3%</u> to 5% of a rolling three-year average fund value
498 except (i) as provided by the donor and (ii) the Vestry under certain circumstances may make

499 additional distributions

500 Protection of Corpus: Corpus may be spent down following a 2/3 vote of the Vestry at two

501 consecutive meetings

# 3. ALL SAINTS COLUMBARIUM FUND

- 502 *Type of Endowment Fund*: Not an endowment
- 503 Purpose: Maintenance, repair and modification of All Saints Columbarium and the purchase,
- 504 repair, refurbishment or addition of any rectory and such other purposes as agreed by the
- 505 Columbarium Committee, Vestry and Rector
- 506 *Spending Policy:* As needed for the purposes set forth above
- 507 Protection of Corpus: Corpus may be spent down for the purposes set forth above

# 4. P.B RUDA MEMORIAL MUSIC FUND

- 508 *Type of Endowment:* True Endowment
- 509 *Purpose:* For use in the All Saints music program as determined by the Minister of Music
- 510 Spending Policy: Total return, <u>upnormally 3%</u> to 5% of a rolling three-year average fund value
- 511 *Protection of Corpus:* To be held in perpetuity, protected by the UPMIFA