



Treasurer's Report

September 20, 2021



Topics for discussion

August Snapshot (excluding Preschool and Kingdom Campaign)

- August revenue (\$103k) near the BEST budget scenario (\$85k).
Revenue was up 17% vs. August 2020 but down 44% vs. August 2019
- August expenses (\$179k) were within \$480 dollars of budgeted \$179k.
Expenses were up 22% vs. August 2020, and down 3% vs. August 2019
 - The jump in expenses was due in large part to returning to more normalized operations, worship and programing
- August net loss of \$76k vs. budget of \$94k loss
- YTD net loss of \$351k vs. \$370k loss in 2020 and \$81k in 2019
- Month-end cash balance of \$57,018

Q4 budget

Kingdom Campaign

2022 Strategy and Action Items to be discussed / adopted

Proposed Q4 budget (excluding Preschool and Kingdom Campaign)

	Budget			
	Best Case	Middle Case	Worst Case	
Parish Operations Revenue	665,785	565,917	396,142	
Expense	593,534	593,534	593,534	
3-month net	71,645	(28,222)	(197,997)	

Kingdom Campaign Ending in December 2021

	Most Likely	Low-End
Bank Balance as of 08/31/2021	\$ 1,137,851	\$ 1,137,851
*Anticipated Pledge Payments	<u>421,551</u>	<u>361,018</u>
Total Kingdom Funds Available	1,559,402	1,498,869
Kingdom Funds Reserved for previously approved projects	<u>317,000</u>	<u>317,000</u>
Year End Kingdom Fund balance	<u>\$ 1,242,402</u>	<u>\$ 1,181,869</u>

- Reserved Funds include Salary and Benefit Expense through December, \$150,000 for the Organ Project and Expenses for Great Hall Renovation
- Approximately 408K of Capital Expenditures, Maintenance, Salary and Benefit Expense Currently Paid out of Kingdom in 2021 will need to be absorbed by operating in 2022
- \$975K of funds were transferred from endowment to the Kingdom Campaign at inception of the campaign

*Anticipated Pledge Payments based on an 75% (likely) - 55% (low) payment of current pledges outstanding of \$565K

2022 Outlook

- Currently we project a loss of \$466K in 2022

Assumptions:

- Kingdom Campaign continues to fund 408K of Salary, Benefit and Capital Expenditures
- There are no other “stop-gaps” on the horizon, such as the PPP program, which sustained operations in 2020

Action Items and 2022 Strategy

Vote to Approve Q4 2021 Budget

Retain usage of the \$975K set to be transferred back to Endowment from Kingdom

- Proposed that Kingdom Fund Retains these in order to continue funding a portion of items currently paid out of Kingdom that would have to be absorbed by Operating

Utilize Alternative Funding Sources for Capital Expenditures

- Establish an annual reserve fund of \$150k for Cap-Ex items that can be funded from investment sources below
 - Combined total in Investment and Memorial Fund of \$3.47M – between 3-5% can be used annually for capital expenditures

Increase Giving

- Reach out to all available parishioners to become givers and encourage current givers to increase their 2022 pledges